UC RIVERSIDE

Academic Senate

EXECUTIVE COUNCIL

Kenneth Barish, Chair

May 29, 2025

To: Kim Wilcox, Chancellor

Elizabeth Watkins, Provost and Executive Vice Chancellor

Matthew Gunkel, Associate Vice Chancellor and Chief Information Officer

From: Ken Barish, Chair, Executive Council

Subject: Request for a freeze on the rollout of the new cybersecurity software

Dear Chancellor Wilcox, Provost Watkins, and Associate Vice Chancellor Gunkel,

I am writing on behalf of the Academic Senate Executive Council about the imminent requirement to install cybersecurity tools including Trellix endpoint detection and response (EDR). The council recognizes the importance and urgency to protect University systems from harmful malware and other disruptive attacks. To that end, cybersecurity awareness training and multifactor authentication are widely accepted by faculty as reasonable and relatively uncontroversial methods to make University work environments safer. We are not in agreement, however, that the added requirement of installing and permanently running local security tools on all personal computing devices is an effective means to secure either the University networks or the working individuals who depend on those networks to complete their routine job tasks.

The Executive Council requests that the cybersecurity tools be suspended until the concerns outlined below can be addressed according to the UC principles of shared governance and in the interest of safer academic computing and communications for everyone.

The required tools, namely *NinjaOne*, *Trellix*, and *Qualys*, represent serious breaches of public trust not only due to the real potential for negative impacts on faculty research, teaching and academic freedom but also because their deployment through policy did not follow the normal consultative process with the Academic Senate.

Our major concerns are positioned in the context of UCR. We question (1) the effectiveness of EDR against cybersecurity threats, (2) potential impacts on personal privacy, (3) equity, and (4) disruption towards faculty research and academic freedom.

1. Effectiveness of EDR against cybersecurity threats

The UCR campus is not alone facing the logistical challenges of implementing the UCOP cybersecurity mandate, but we are unique in our operating budget which is second lowest only to Merced in Information Technology Services (ITS) expenditures. As the University Committee on Academic Computing and Communications (UCACC) indicated in their memo response last year (see #9 attached), "some of the most widespread and egregious successful cyberattacks on UC have been from contracted vendor software (e.g., the Accellion incident)," to which we would add that among the costliest attacks occurred when health data was compromised from UCLA Health. Neither of these threats occurred on UCR networks, while other much smaller incidents have occurred locally at UCR and at the level of social engineering or failures by endpoint users. It is important to note that former smaller incident types of hacks are not protected by EDR tools. Ultimately, it appears as though UCR is being asked to follow this unfunded mandate at great cost to communities and units on our home campus. We are paying for the consequences of security incidents that did not happen at UCR, and we are preempting security threats that our staff, faculty and University at large will not credibly face.

EDR software is extremely invasive on computer devices because it has access to root/system privileges. It is conceivable that these systems render the end-user (staff and faculty) unsafe in scenarios when the systems are not properly managed or when they are possibly compromised. To be clear, we do not inherently distrust the utility of EDR or the intentions of ITS teams. In fact, we accept their initial claim, put forth in an ITS white paper, that no third-party organizations will access campus data at UCR. Where we do express concern is in the long-term capabilities of ITS to effectively manage and maintain cybersecurity systems of this sort and under such tight fiscal constraints.

2. <u>Potential Impacts on Personal Privacy</u>

There have been some divergences in the responses from different UC campuses towards the mandate. These differences have arisen due to unclear terms that were originally set forth in the President Drake letter (see attached). In this mandate, it is stipulated that standard compliance will consist of controls that "ensure identification, tracking and vulnerability management of all computing devices connected to University networks." Furthermore, according to the mandate, ITS should help "deploy and manage UC approved Endpoint Detection and Recovery (EDR) software on 100 percent of assets defined by UC EDR deployment standards." It is not stated in the letter and therefore it is unclear why our faculty should be required to install and operate EDR tools on their privately owned devices that are not considered University assets. Further, even if faculty intend to use their own devices to conduct University work and to occasionally connect to University networks, it is not clear that EDR should be the policy tool used to effectuate "identification, tracking and vulnerability management." Multifactor authentication already achieves these goals to some degree.

The Council believes that the potential negative impacts on personal privacy significantly outweigh the stated benefits of cybersecurity using EDR on private systems or BYOD ('bring your own device'). Some might argue that personal computers should not be used in the first instance to conduct University business, but this runs contrary to the reality of academic life in a modern computer mediated era of research, service, and teaching. What is more, drawing a separation between work and private computing invites potentially severe equity and environmental concerns.

The Council further notes that there have been no real guarantees or reassurances about how privacy, free speech, and academic freedom will be protected.

3. Equity

Whereas we work so hard to close basic resource gaps for students on campus, we risk introducing new inequities that run counterintuitively against the principles of equity and inclusion. In addition to being officially recognized as a Hispanic-Serving Institution, UCR also proudly defines itself as being predominantly a first-generation populated campus. "As of Fall 2022, UCR enrolled 51% first-generation (first-gen) undergraduate students versus the national average of 34% (firstgen.ucr.edu)." What is less recognized is the fact that those same celebrated students also commonly struggle with food insecurity. They have great difficulty acquiring the high computer technology that is necessary to meet the basic needs of their daily course work. Answering these pressing challenges, we have at UCR established a highly successful 'Laptop Kiosk' program to make computers freely available to students across campus, and we initiated additionally the 'R'Pantry' program to serve students with necessary food, personal hygiene products, and even household goods.

This background context might seem tangential to the cybersecurity mandate, but the Council sees an alarming contrasting trend. Certainly, there can be no comparison between the circumstances of a faculty person and a student struggling with basic needs. Yet, we have faculty at UCR reporting that they were not supplied with University procured laptops during recruitment. The mandate to install EDR software has already led many faculty members who can afford it to buy extra computers out of their personal funds, while others are finding the cost to be prohibitive. Again, this is a small inequity by comparison to others across our unique UCR campus, but this sets a precedent that our campus is willing to set University administrative interests against the interests and needs of individuals.

The cybersecurity policy is enforcing a divide between official University work and private computing, and if we are to take the consequences of such a policy seriously, we ought also to consider its material impacts. Finally, this proliferation of expensive laptops will now lead to multiple computers needed to operate together, be transported around campus together, maintained together, and ultimately disposed of together as E-waste.

4. Disruptions Towards Faculty Research and Academic Freedom

The UCACC letter (see #3 attached) also reports the following concern:

Further, many faculty have encountered issues with computer performance after having the software installed. Trellix, the EDR system used at UC, can in certain situations track endpoint website browsing, delete files and folders, and remotely shut down devices without saving work in progress; this implies use of Trellix can potentially invade private personal data or cause data loss.

Despite assurances from the UCR Senate ITS Oversight Committee that ITS will not deploy Trellix in such a fashion that data will be deleted or lost in any way, we are not convinced that the software will not interfere in unexpected ways. Faculty have already reported to the Senate that they appear to have lost the smooth functioning of their research devices. One faculty colleague incidentally reports losing control over their peripheral devices such as the mouse and keyboard after installing the security toolset. Similar concerns were expressed about possible disruptions while traveling with a computer that has ITS security tools. If the tools block user access, then the issues cannot be resolved via remote assistance. Many organizations experienced such disruptions during the CrowdStrike debacle in July 2024. This may require faculty to use a separate device if they are traveling or working remotely for an extended period of time.

As we all understand, faculty work does not follow a regular schedule. We are working on deadlines, over late nights and weekends. If ITS cannot provide technical support and remote assistance 24/7, then the University and students should be prepared for a change in the entire work culture.

At UCR, we host several departments with faculty who conduct research on sensitive groups and use confidential datasets. The Senate has verbal communication from ITS that it will respect all data governance standards and protocols including notably IRB and FERPA, but Council was not presented with clear documentation. Further, it remains unclear how faculty with active IRB protocols should proceed given that ITS will have access to human subjects data without being on IRB rosters. This lack of full disclosure leads to the worry that even the basic principles of academic freedom could be at risk if faculty no longer feel safe and free to pursue their research agendas across University networks.

Conclusion

The security toolset is intrusive and a clear bypass of the principles of shared governance. The Executive Council understands that a University presidential mandate does not necessarily require any Senate consultation or review but given the broad and sweeping challenges that all colleges and universities currently face across the entirety of the United States, we believe that UCR can and should do better. We believe that our major concerns as specified above provide reason enough to pause the roll out of the security mandate, but if UCR must continue with the presidential mandate, then we believe this can be partially achieved without the current burdensome overreach. Nowhere in the mandate is UCR required to permanently run EDR and other tools constantly on a user's private computer. If a freeze is not possible, we call for ITS to implement the software on private devices so that it is "off" by default, with a simple 'turn on/off' functionality that allows users to easily enable it only when connecting to University systems. If no easy functionality to that effect can quickly be coded, then in the interim ITS should author a faculty guide on how to enable, disable, and remove the EDR toolset when conducting any non-University related work or tasks on their private computer devices.

Sincerely,

Ken Barish, Chair Executive Council

Cc: Executive Council

Academic Senate Scotmail

Chief Information Security Officer Kramer

Senate Director Cortez

Attachments



Michael V. Drake, MD President

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DIVISION OF AGRICULTURE AND NATURAL RESOURCES

February 26, 2024

CHANCELLORS

Dear Colleagues:

As you know, protecting the University's sensitive information and systems is of paramount importance. To strengthen our cybersecurity posture and mitigate potential risks, we are requesting submission of an updated information security investment plan.

Plan Expectations:

Your plan should outline your location's strategy for achieving the following key outcomes by May 28, 2025:

- Standards compliance:
 - Ensure cyber security awareness training for 100 percent of location employees.
 - Ensure timely cyber escalation of incidents in alignment with UC Incident response and cybersecurity escalation standards.
- Controls compliance:
 - Ensure identification, tracking and vulnerability management of all computing devices connected to university networks.
 - Deploy and manage UC-approved Endpoint Detection and Recovery (EDR) software on 100 percent of assets defined by UC EDR deployment standards.
 - Deploy, enable, and configure multi-factor authentication (MFA) on 100 percent of campus and health email systems in conformance with established UC MFA configuration standards.
 - Deploy and configure a robust DLP solution for all health email systems to mitigate unauthorized data exfiltration.

Scope:

The investment plan should include:

- All location units including but not limited to AMCs, schools, divisions, departments, and centers regardless of whether their IT infrastructure is managed centrally.
- All employees (inclusive of faculty).

Timeline and Reporting:

- Plan Submission: Please submit your updated comprehensive information security investment plan to interim CISO, Monte Ratzlaff (Monte.Ratzlaff@ucop.edu) by April 30, 2024.
- Plan Completion: Plan outcomes should be achieved by May 28, 2025.
- Progress Reports: Please submit written progress reports to interim CISO
 Monte Ratzlaff on June 30, 2024; August 30, 2024; October 30,2024; January
 30, 2025; and March 28, 2025. Progress reports should be discussed as part of
 your location's bi-annual digital risk meetings.

Supporting Resources:

To support the execution of the investment plan, the Office of the President makes the following resources are available:

- Cyber Risk Coordination Center
- Be Smart About Cyber and Safety Programs
- ECAS Audit Advisory Services
- UC Threat Intelligence Services
- UC Threat Detection and Protection Services
- UC Security Risk Assessments
- UC Cybersecurity Consulting Services

Non-Compliance Consequences:

We understand that achieving these goals requires dedicated effort and resource allocation. However, failure to comply with these requirements will have significant consequences, including:

- Non-compliance with any outcomes stated above will result in a 15 percent increase of your location's cyber insurance premium, reflecting the elevated risk posed to your location and the system.
- Non-compliant units will be assessed all or part of the costs related to security incidents up to \$500,000 that are a result of the failure to comply with these requirements.
- Merit increases for unit heads whose units are found to be non-compliant require approval from the Chancellor.

We are confident that all locations share our commitment to protecting our vital information and systems. We encourage you and your teams to utilize the resources available through UC IT and the Cyber-risk Coordination Center to develop and implement your plans effectively.

We appreciate your cooperation and look forward to receiving your information security investment plans by the deadline.

Sincerely,

Michael V. Drake, MD

Michael Chaper

President

Page 3

cc: Executive Vice President and Chief Operating Officer Nava

Chief of Staff Kao

Vice President Williams Chief Risk Officer Confetti Interim CISO Ratzlaff

Chief Policy Advisor McAuliffe

Managing Counsel Sze

UNIVERSITY OF CALIFORNIA, ACADEMIC SENATE

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SANTA BARBARA • SANTA CRUZ

James Steintrager Telephone:(510) 987-9983 Email: james.steintrager@ucop.edu Chair of the Assembly of the Academic Senate Faculty Representative to the Regents University of California 1111 Franklin Street, 12th Floor Oakland, California 94607-5200

June 6, 2024

MICHAEL V. DRAKE, PRESIDENT UNIVERSITY OF CALIFORNIA

Re: Information Security Investment Plans

Dear President Drake,

At its May 22, 2024 meeting, the Academic Council endorsed the attached letter from the University Committee on Academic Computing and Communications (UCACC). The letter responds to your February 26, 2024 communication to campus chancellors requesting an updated information security investment plan. Council joins UCACC in acknowledging the importance of robust cybersecurity policies that balance security measures with research and educational activities. We also would like to highlight several concerns about the plan:

- UCACC notes the lack of faculty input into the standards, timelines, and non-compliance
 consequences outlined in the letter, and stresses the importance of faculty consultation in
 cybersecurity measures.
- The plan proposes a corporate-style cybersecurity model that appears unsuitable for UC due to logistical issues and cost. UCACC emphasizes the challenges of implementing these requirements in a distributed environment where the majority of faculty own their own devices.
- New email restrictions proposed by campuses in response to the letter will disrupt workflows and productivity for some faculty. Additionally, new mandates for Endpoint Detection and Response (EDR) and tracking software could affect academic freedom, personal privacy, and computer performance. Clear definitions of devices subject to EDR are needed. UCACC also questions the effectiveness of EDR, multifactor authentication, and cybersecurity training in preventing cyberattacks, given the prevalence of social engineering and vendor software vulnerabilities.
- The letter treats university networks monolithically. UCACC recommends distinguishing between public and trusted networks, with different cybersecurity measures respectively.
- Many faculty rely on legacy systems that may not be able to come into compliance with the new standards. UCACC calls for exceptions for these systems.
- The proposed consequence of withholding merit increases for leaders of non-compliant units which includes faculty could discourage faculty from seeking extramural funding or from serving as department chairs.

- The implications for high-performance computing systems and research-information technology (IT) infrastructure are unclear. Research-IT and other IT professionals on the campuses should be included in any implementation plans.
- Plan implementation will increase IT workloads and require additional funding. UCACC is concerned about the lack of clear funding sources and about budget impacts on local priorities.

The Academic Council requests the following:

- Meaningful consultation with faculty and research-IT personnel on all significant cybersecurity measures and policy discussions, particularly when they involve restrictions affecting faculty.
- Clear definitions and guidelines for devices subject to any required cybersecurity measures.
- Consideration of the implications of new restrictions on email and other digital communication tools.
- An effort to address funding and workload issues related to implementation of cybersecurity measures.

We look forward to working with you to increase shared governance in this area. Please do not hesitate to contact me if you have additional questions.

Sincerely,

James Steintrager, Chair Academic Council

Cc: Academic Council

Executive Vice President & Chief Operating Officer Nava Vice President & Chief Information Officer Williams Vice President and Chief of Staff Kao Chief Risk Officer Confetti Interim Chief Information Security Officer Ratzlaff Chief Policy Advisor McAuliffe Senate Division Executive Directors Senate Executive Director Lin

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UNIVERSITY COMMITTEE ON ACADEMIC COMPUTING AND COMMUNICATIONS (UCACC)

Kyaw Tha Paw U, Chair

Email: ktpawu@ucdavis.edu

ACADEMIC SENATE University of California 1111 Franklin Street, 12th Floor Oakland, California 94607

May 15, 2024

JAMES STEINTRAGER, CHAIR ACADEMIC COUNCIL

Re: February 26, 2024, Letter from President Drake Regarding Information Security Investment Plans

Dear Chair Steintrager,

The University Committee on Academic Computing and Communications (UCACC) discussed the letter from President Drake to campus chancellors, dated February 26th, 2024, at its April 26th, 2024, meeting. The letter requests an updated information security investment plan "To strengthen our cybersecurity posture and mitigate potential risks." Our committee supports the concept of robust and timely cybersecurity policies and practices and is well aware of potential cybersecurity risks. The committee also understands that in an R1 University, with a significant portion of the budget garnered from extramural sources by academics, along with its educational responsibilities, it is critical to balance faculty and student research and educational opportunities with constraints related to cybersecurity measures. In the spirit of shared governance and constructive engagement, UCACC offers the following discussion points, comments, and concerns:

- 1. The University of California is dedicated to the principle of shared governance. UCACC members believe unequivocally that no substantive action should be taken without faculty consultation, recommendation, and ultimately endorsement by the Academic Senate. Such consultation can produce effective, constructive, and timely results from the close partnership of faculty and the administration. The faculty were not consulted about standards and controls described in the letter, nor the scope, timelines, and non-compliance consequences. Indeed, UCACC was made aware of the letter only weeks after it had been sent to the Chancellors, through rumors from IT staff that eventually made their way to individual committee members. Given the far-reaching nature of the letter, UCACC is deeply disappointed at the lack of consultation and believes timely consultation on each of the most significant items in the letter could have considerably improved the letter contents. Shared governance was not respected in this case.
- 2. The letter is guided by corporate cybersecurity models, but these models are not well-suited to the research universities. Corporations often provide free laptops, workstations, and devices such as mobile phones to all employees with corporate network access and can thus claim ownership. UC cannot easily follow this model as it would require a massive initial investment in hardware and prohibitively expensive ongoing maintenance/replacement costs. This is partially the reason for thousands of BYOD (bring your own device) units across UC. Hundreds of thousands of UC students

- also connect personal devices to the UC network. The President's letter fails to address this crucial issue and the complications it imposes on the campuses as they attempt to respond.
- 3. Mandates for Endpoint Detection and Response (EDR) and tracking software could have both academic freedom and personal privacy implications. Further, many faculty have encountered issues with computer performance after having the software installed. Trellix, the EDR system used at UC, can in certain situations track endpoint website browsing, delete files and folders, and remotely shutdown devices without saving work in progress; this implies use of Trellix can potentially invade private personal data or cause data loss. A similar concern for both university devices and BYOD is that research and teaching data could similarly be deleted or monitored. In past conversations with ITS personnel about asset inventories it was not clear that BYOD would be part of the overall asset inventory and required to covered by EDR software.
- 4. The letter mentions "university networks" monolithically, when discussing EDR and asset management of connected devices. The committee believes Eduroam, campus guest, and similar wifi networks should be considered in the realm of public networks, and therefore not be subject to the same cybersecurity measures (EDR and related software) as trusted (mainly "wired") campus networks. Members noted that many university community members connect their personal mobile phones to campus wifi for phone service, as mobile phone coverage is sometimes poor on portions of campuses and, in fact, over a large area of some campuses such as UCSC. There could be serious degradation of safety in such cases if non-compliant personal mobile phones were excluded from wifi access. Along the similar lines, we would like clarification of how the cybersecurity policies could adversely affect "sandboxes" used in the development of teaching and research software within trusted networks.
- 5. There must be an unambiguous and detailed definition of which computer devices/assets connected to university networks would be subjected to EDR and related software. If this is left to the campuses, then each campus must provide such detailed definitions in consultation with the Academic Senate. For example, there numerous internet of things/internet of everything (IOE) devices connected to university networks, including printers, other peripherals, cameras, lighting, HVAC, CO₂ and other sensors, laboratory equipment, and more. The scope of devices subject to EDR and related software controls need to be clearly documented and communicated.
- 6. Multiple UCACC members report that their home campuses are planning to implement significant new restrictions on email in response to the President's letter. For example, discontinuing the possibility to automatically forward University emails to another provider, disallowing the use of certain email clients, and eliminating IMAP support. It should be stressed that individual faculty incorporate email into their research/teaching/administrative workflow in very different ways, reflecting the vast range of disciplines and backgrounds represented at UC. Some faculty will face major hardships and loss of productivity if forced to adapt to new email restrictions. Additionally, robust and universal email availability, with diverse email clients to reduce the possibility of complete email blackouts, is essential for UC. Email communication restrictions, including potentially isolation of specific devices on which users rely for emails, must involve alternate non-email plans to reach community members. Individual campuses should not consider any new restrictions on faculty email without first engaging in an extensive consultation with the Academic Senate.

- 7. Sanctions on "unit heads" who are found to be non-compliant, such as merit increase restrictions, may violate current faculty APM policies. The vague definition of unit heads in IS-3, UC's Information Security policy, and its FAQs includes not only department chairs, but individual faculty with extramural grants in the role of PI. Not all campuses have formally defined, which roles qualify as unit heads. UCACC finds it unacceptable for faculty with extramural grants to fall in this category if subject to the consequences outlined in the president's letter and notes that the threat of withheld merit increases would have a chilling effect on faculty proposals to extramural agencies and could result in decreased UC extramural funding. Also, the designation of department chairs as "unit heads" is highly problematic in this context. In many departments, chairs lack any practical control over the faculty they ostensibly "oversee." Further, it is already difficult enough to identify candidates willing to serve as department chairs without the additional threat of sanctions related to IT-security-compliance issues.
- 8. The potential for quarantining LMS (Canvas, for example) users, such as students and faculty, could violate student educational access rights. Some aspects of the letter imply that these actions could take place. At the very least, we need clarity in this regard. Related to this, would all students required to use LMS by instructors then have their BYOD devices, frequently used in their own residences, subject to mandated EDR software that monitor their private website browsing histories, etc.?
- 9. The committee has not seen data or analysis of the effectiveness of EDR and related software, multifactor authentication, or cybersecurity training. We have also seen little showing these measures' relevance to cyberattacks on UC. Some of the most widespread and egregious successful cyberattacks on UC have been from contracted vendor software (e.g., the Accellion incident). Other more distributed incursions have been from social engineering related failures by endpoint users. A number of these incidents, perhaps even a large portion of them, would have occurred regardless of EDR and MFA protections, because personal information leading to financial damage, ransomware attacks, etc., were accidentally divulged or voluntary actions were taken by the users.
- 10. Implementation of many of the letter's cited activities could result in substantial increases in local IT personnels' workloads and necessitate hiring additional IT personnel. Similarly, some campuses are discussing the need to purchase entirely new networking hardware, to facilitate endpoint tracking. Where will the funding for all of this come from? UCACC notes some important local priorities may be superseded by the increased workload on IT personnel related to the letter's activities.
- 11. Implementation of the letter's actions have unclear implications for campus HPC and GPU (high performance computing and graphic processing units) systems and research-IT infrastructure in general. To what extent were campus research-IT personnel consulted in the drafting of this letter and to what extent are they currently being consulted at the various campuses in response to it? UCACC members report that on some campuses the research-IT staff are hardly being consulted at all; potentially impactful decisions to researchers are apparently being made solely by local ITS personnel.
- 12. Many faculty in the sciences and engineering rely upon legacy computer systems to drive older scientific instruments. It is not clear whether there are exceptions for systems that are unable to comply with the endpoint standards laid out in the letter. How are affected research groups expected to navigate this situation when 100% compliance is required?

13. Over the last few years, UCACC has heard many reports on cybersecurity from UC CIO Van Williams and other high-level officials within the UC ITS organization. Unfortunately, these interactions have mostly consisted of one-way reports of technical metrics and details that seemed far removed from the day-to-day life of typical faculty members. ITS never suggested to UCACC that security concerns could eventually lead to the sorts of invasive and productivity robbing "solutions" that are now being considered by individual campuses as they scramble to respond to the demands of the President's letter. The lack of meaningful consultation between ITS and the UCACC on security issues over the last several years seems to be an opportunity lost. We hope that UCOP will engage with UCACC in a more proactive way moving forward on all IT related issues.

Finally, UCACC would like to remind the administration that the UC system includes numerous faculty members with extraordinary expertise in cybersecurity solutions. We urge UCOP to invite this valuable resource into the conversation from the outset, and continually during any policy development process. Thank you for your attention to these concerns.

Sincerely,

Kyaw Tha Paw U Chair, University Committee on Academic Computing and Communications

Cc: Academic Senate Executive Director Monica Lin UCACC members

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¹ UC Berkeley, for example, is ranked #5 in the nation for cybersecurity education: https://www.usnews.com/best-colleges/rankings/computer-science/cybersecurity



Michael V. Drake, MD President

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DIVISION OF AGRICULTURE AND NATURAL RESOURCES

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We are confident that all locations share our commitment to protecting our vital information and systems. We encourage you and your teams to utilize the resources available through UC IT and the Cyber-risk Coordination Center to develop and implement your plans effectively.

We appreciate your cooperation and look forward to receiving your information security investment plans by the deadline.

Sincerely,

Michael V. Drake, MD

Michael Chaper

President

Page 3

cc: Executive Vice President and Chief Operating Officer Nava

Chief of Staff Kao

Vice President Williams Chief Risk Officer Confetti Interim CISO Ratzlaff

Chief Policy Advisor McAuliffe

Managing Counsel Sze